Lewisville ISD Facilities Advisory Committee

Thursday, October 6, 2016

William T. Bolin Administrative Center Board Room

5:30 PM - 9:00 PM

Snack Supper begins at 5:30 PM;

Meeting Content

begins at 6:00 PM

Facilitator
Michelle Hughes, TM Strategy & Design Group
Amy Hughes, TM Strategy & Design Group

Lewisville ISD Mission

Students, staff and community design and implement a learning organization that provides engaging, innovative experiences every day

Lewisville ISD Superintendent

Dr. Kevin Rogers

Your Task Cycle for Tonight

Purpose of LISD Facilities Advisory Committee 2016:

Collaborative development of a bond referendum recommendation for presentation to the Lewisville ISD Board of Trustees and ultimately to the Lewisville ISD community in May 2017

Outcomes for Tonight

- Aligned work group; cohesive owners of the Facilities Advisory Committee 2016-17 work
- Process Review (Ground Rules; Decision-making Model)
- Facilities Tour Debrief
- School Finance 101 Review
- The Lewisville ISD Facilities Assessment
- The WHY! Teaching & Learning: Connecting the Dots
- Overview of subsequent meetings (see bottom of task cycle)

Housekeeping

- Presentation materials will be distributed to you as handouts and on the Lewisville ISD website Facilities Advisory Committee 2016-17 Bond Tab.
- Please take breaks as needed. Restrooms and exits are right out the doors behind you.
- Ask any questions. Unanswered questions or frequently asked questions and answers will be posted on the LISD website Facilities Advisory Committee Tab.
- A committee roster will be distributed. If your information is incorrect, write the correct information on a post-it and leave it on your table. Your attendance at every meeting will help yield optimum results for this committee and this community.

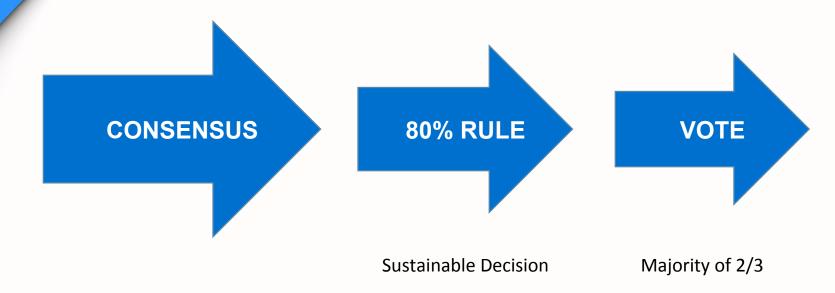
Introductions

Is anyone here for the first time tonight?

LISD Facilities Advisory Committee Ground Rules

- One conversation at a time; no side-bar talk
- Honor the time contract
- Stay on topic and on task
- Share ideas freely; no "duck shooting"
- Listen to understand; respect and honor others' input
- Think holistically; sublimate personal agendas; consider the whole District.
- Be kind
- Be honest
- Be relentless in pursuing consensus
- HAVE FUN!

Proposed Decision-Making Model



What General Process Shall We Follow in Our Meetings?

- We will be uniform and fair in our decision-making.
- We will have time to process information and ask questions.
- We will be presented complex school finance information by district and external professionals.
- We will gain understanding and insight into district needs through presentations by demographers and district professionals in several meetings.
- We will be given a spreadsheet with the projects and associated costs when all the presentations are complete.
- We will be informed of the District's financial capacity in meeting #6.
- We will deliberate and make decisions individually, at our tables, in four larger groups, in two large teams, then collectively (more detailed description later).
- We will reach consensus on a bond referendum that we consider viable in the community, represents good stewardship, and that meets the needs of our district/students.
- We will present that proposed referendum to the Board of Trustees who have the final decision on bond election.

LISD Facilities Tour: Let's Talk About It

- What did you see?
- How did you feel about the facilities you viewed?
- What are the implications of doing nothing?
- Meeting the needs?
- What might constitute a good decision for this committee regarding our facilities?

How About a Review of School Finance 101?

Mike Ball, CFO

Lewisville ISD School Finance 101 - Review

Mike Ball, Chief Financial Officer

October 6, 2016



LEWISVILLE INDEPENDENT SCHOOL DISTRICT

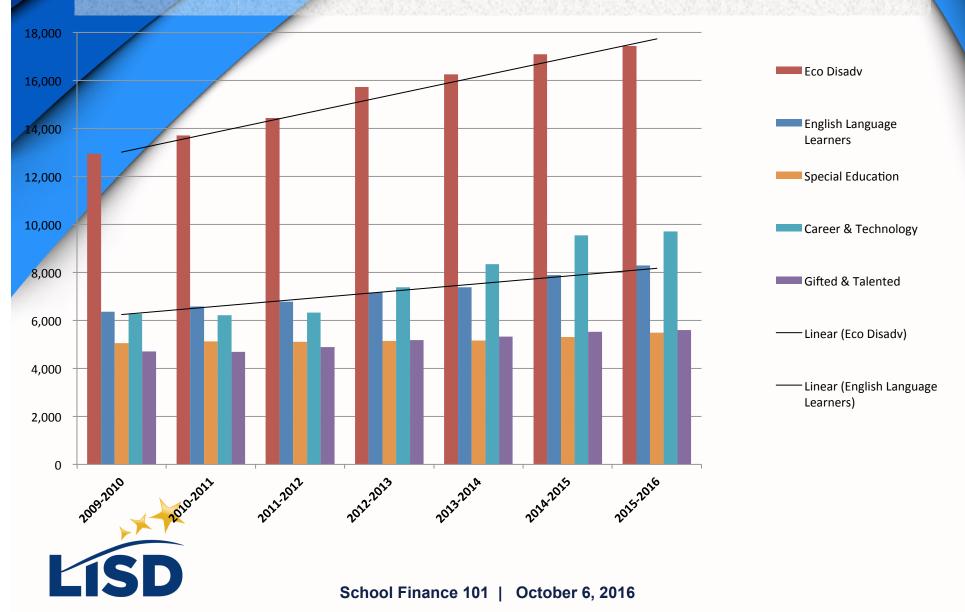
Tonight we will be looking at:

- Facilities Assessment Process
 - Learning and Teaching

Finances facilitate the important work we do with students



CHANGES IN EDUCATIONAL NEEDS ALONG WITH ADDITIONAL ECONOMIC NEEDS



Significant Factors in Finance for LISD

Demographic Changes

More students are coming with economic disadvantages

Property Values

Increases in Property Values bring only a one year benefit to LISD before the state equalized wealth formulas reduce state funding

Staffing

About 80% of the budget is the cost of people





Student Needs

More students are coming with greater educational needs that cost more to serve

Weighted Daily Average Attendance

Attendance = funding Absence = no funding

Long Term Debt Management

Debt on Short Payback

Recently Refinanced about 1/3 of outstanding debt at lower interest rate

Two Funding "Buckets"



TWO BUCKETS OF MONEY

General Fund

- Day to day operations of the district such as teacher salaries, utility costs, fuel, supplies and similar costs
- Referred to as "Maintenance and Operations"
- Similar to salary in our home budgets

Debt Service Fund

- Pays for capital expenditures for land, building construction, technology, building renovations
- Referred to as "Interest and Sinking"
- Similar to the mortgage in our home budgets

Can't mix the two buckets



1ST BUCKET - DAY TO DAY OPERATIONS - WHAT GENERATES FUNDING?

Student Attendance

Average Daily Attendance (ADA)

Instructional Setting of Students

- Special Education
- English Language Learners
- Career and Technology

For funding purposes, attendance is weighted based on the Instructional Setting

Weighted Average Daily Attendance (WADA)



Significant Factors in Finance for LISD

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1ST BUCKET - DAY TO DAY OPERATIONS - WHAT GENERATES FUNDING?

Local Property Tax Collections

Local district expected to levy and collect its taxes

Taxable Property Values within the District

- State funding system designed to reduce state funding as local property values increase
- There is a one year time lag for that reduction
- LISD benefits for only one year when local values increase
- The State of Texas benefits long term from rising local property values

State funds only about 19% of the total



Significant Factors in Finance for LISD

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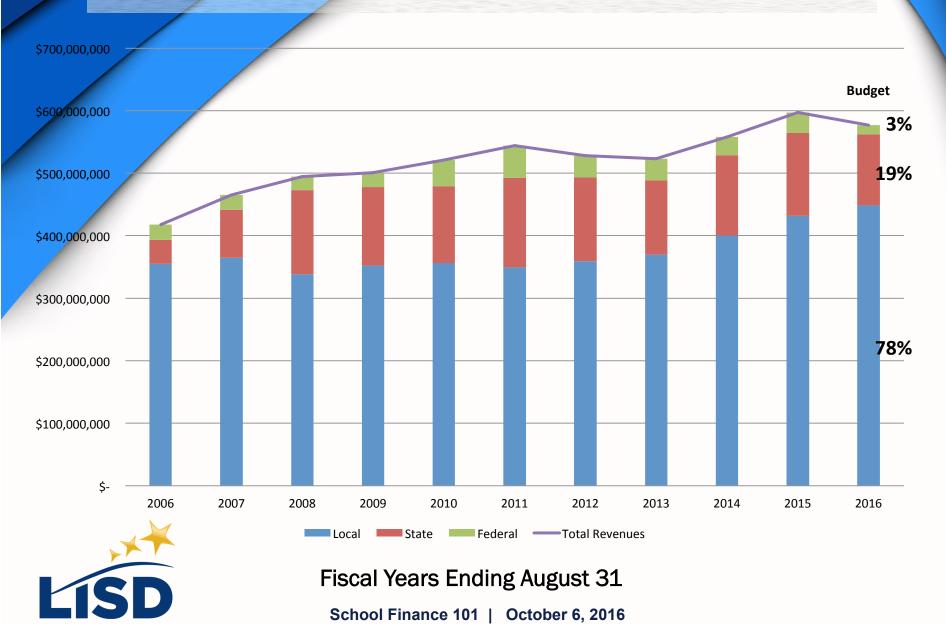
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LISD SOURCES OF REVENUE



2ND BUCKET – BOND FUND - MONEY FOR CAPITAL EXPENDITURES

Bond Propositions that are approved by local voters of LISD

Local Voters approve -

- the purpose of the bonds
- the issuance of bonds
- the tax levy required to repay the bonds

Locally elected Board of Trustees determines the timing of the bond issuance after voter approval

Last bond authorization election was 2008

Major renovations and new construction can realistically only be funded using bonds

TYPICAL QUESTION YOU MAY HAVE HEARD

We had money for a new stadium. Why didn't we get a salary increase that year?

- Stadium and similar construction costs are paid from the bond "bucket."
- Salary costs are paid for from the day to day operations "bucket."
- Because the "buckets" can't be mixed, one is often in much different financial condition than the other.



Stewardship



STEWARDSHIP

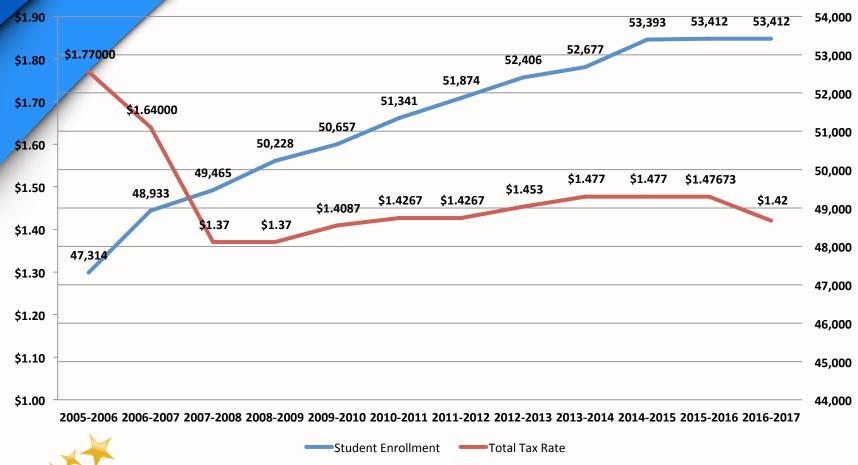
Our community trusts us with their children each day. We earn that trust every day. Priority Number One.

Our community also trusts us with its money each day. We earn that trust every day also.

Closely following our commitment to safety and protection of children, we are committed to continuing to be good stewards of the financial resources entrusted to our care.

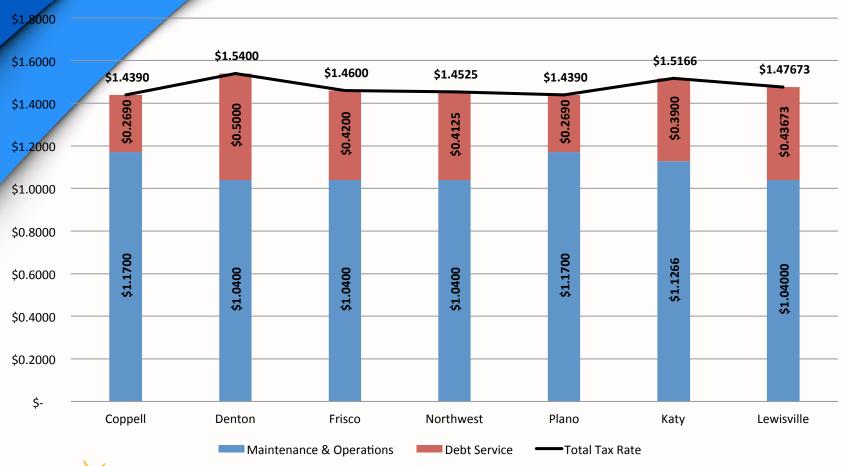


WE'RE DOING MORE WITH LESS





LISD'S TAX RATE IN LINE WITH PEERS





2015-2016 Tax Rates

SHORT DEBT REPAYMENT SCHEDULE

All of the LISD outstanding bonds are scheduled to be repaid by the year 2030 – 14 years hence

This compares to a typical debt repayment schedule by many districts of 25 to 30 years

The shorter repayment schedule saves millions of dollars in interest costs to LISD taxpayers

During the 2015-2016 fiscal year, the Board of Trustees approved a refunding (refinancing at a lower interest rate) of a significant portion of the debt portfolio that saves \$58 million over the remaining payback period without extending the final maturity date



Significant Factors in Finance for LISD

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School Finance 101 | October 6, 2016

ELEVATOR SPEECH POINTS

- Student needs are changing
- We're doing more with less
- Day to day items and bond construction items are separate funds that can't be mixed
- State of Texas benefits from rising property values, not LISD
- LISD's tax rate is comparable to peer districts
- LISD is repaying its debt much faster than peer districts – 20 years vs 30 or more years





The Facilities Assessment

Jason Hughes,
Executive Director of Facility Services

Randy Fite,
Director of Construction



Jason Hughes, Executive Director of Facility Services and Construction

Randy Fite, AIA, Director of Construction

October 6, 2016

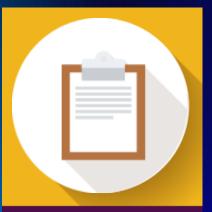


LEWISVILLE INDEPENDENT SCHOOL DISTRICT

Discussion Items



LISD Facilities Profile

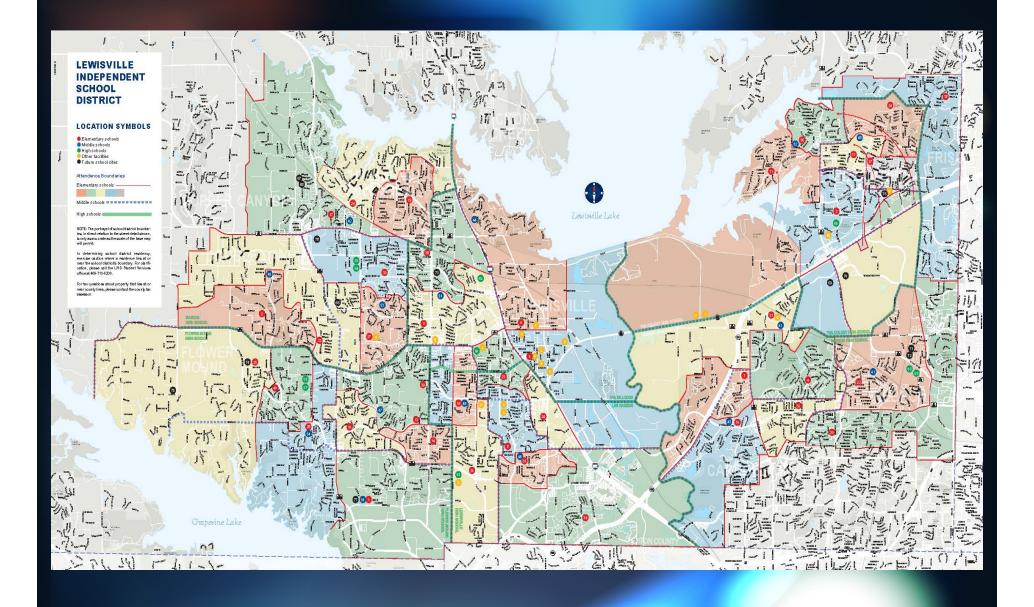


Facilities
Assessment
Study

LISD Profile

- District Scale
 - 127 Square Miles
 - Spanning 13 Municipalities
 - 89th Largest School District Nationally (Niche K-12, 2016)
 - of approx. 13,500 (<u>National Center for Education Statistics</u>, 2014)
 - 83 Facilities containing approx. 9.4 million Sq. Ft.
 - 40 Elementary Schools
 - 15 Middle Schools
 - 10 High School level campuses
 - 2 Career Centers
 - 1 Learning Center
 - 1 Early Childhood Campus
 - Multiple Athletic and Support Buildings





LISD Facilities Context

- During the mid to late 1990's, the District experienced enormous growth - at times averaging 2,000 students per year
- District is moving from a fast-growth district into a sustainability period that includes maintenance and stewardship of existing facilities
- Rapid growth and resulting construction in mid to late
 1990's created a bubble of facilities all reaching 20 years of
 age at about the same time



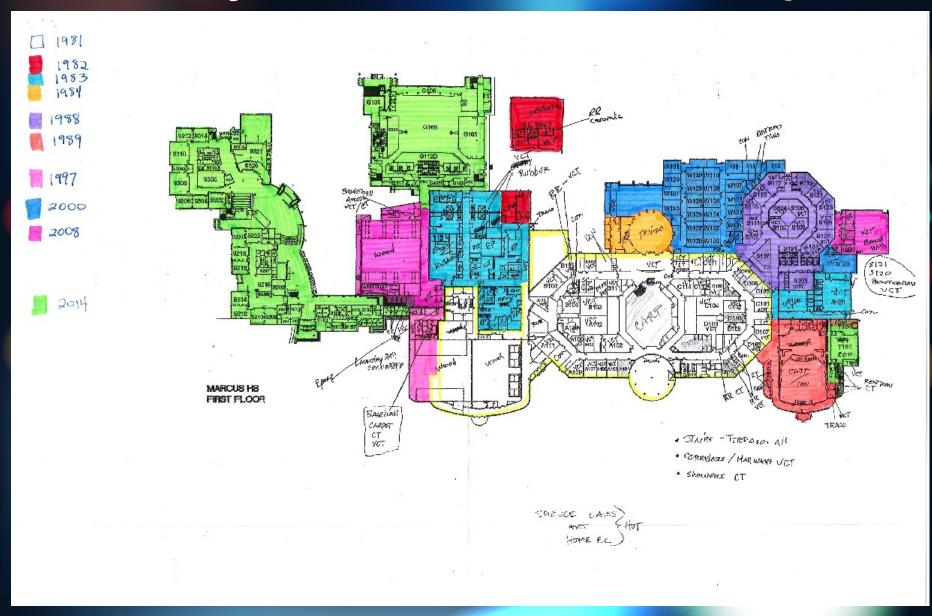


Facilities Assessment Study

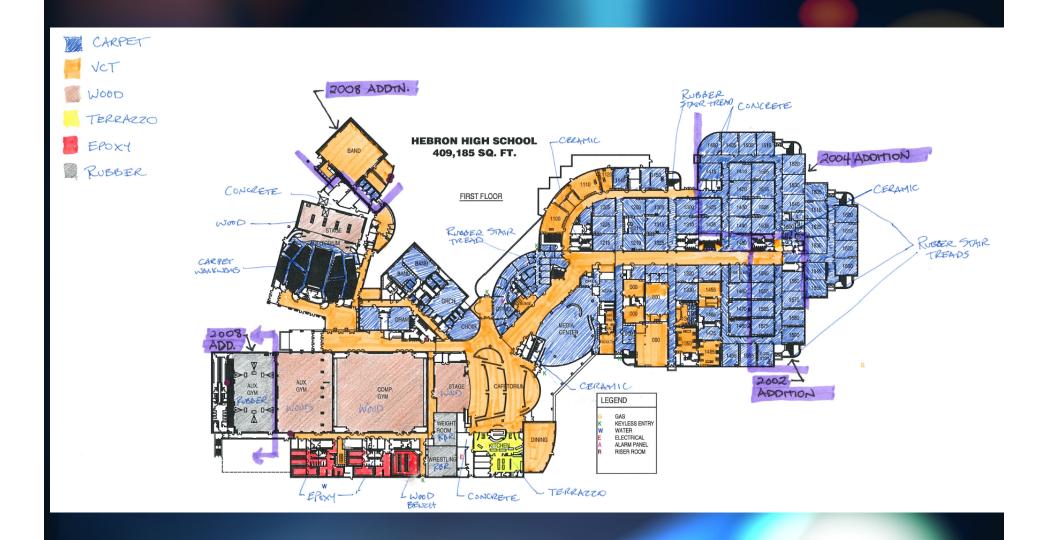
- Provides a method to identify and manage building system needs within a large District of over 80 facilities
- Every facility and major building system and component was inspected and evaluated by LISD Facility Services personnel
 - HVAC, Roofing, Electrical, Flooring, etc.
- Provides a comprehensive look at the age and condition of each building and major building components
- Living Document Some items identified already addressed this previous summer
 - In keeping with its purpose as an ongoing tool for use in facilities planning, the next revision planned this Spring



Facility Evaluation Process Example



Facility Evaluation Process Example



Evaluation Criteria

- Facility systems and components individually evaluated and scored using three factors:
 - Percent Life Remaining The amount of service life expressed as a ratio of the item's remaining useful life compared to its expected life cycle
 - (Life Expectancy)
 - Work Order History Formula derived score comparing five years of historical maintenance costs for a system to the average cost to maintain that system in similar buildings across the district
 - (Medical History)
 - Visual Examination A score given based on a physical examination of each system/component relative to its expected life-cycle performed by LISD expert technicians
 - (Physical)

Evaluation Criteria

- Averaging the evaluation scores from:
 - Percent Life Remaining
 - Work Order History
 - Visual Examination
- = the Total Assessment Score
 - More accurate picture on the system/component condition
- Because the score is a percentage of life remaining we can project the data over the life of the facility providing a long range replacement plan



College Street ES

 Year Built / Age
 1960 / 55
 Assessment Scale:

 Campus Square Footage
 35,601
 100 = New or Newly Replaced

 Current Year
 2015
 0 = End of Life Cycle

current Year	2015						0 - End of End Oycle
	IN THE CK	1960 1960	P CED	Property of the state of the st	VISUAL C.	NOL MINING NO.	Type of Material / Notes
FACILITY AGE RATING	50	1960	-10				Type of material / rector
Foundation	50	1960	-10			-10	Slab-On-Grade
HVAC - Original	20	1996	5	0	0	2	RTU
HVAC - 1989 Addition	20	1989	-30	0	0	-10	RTU
Roof - Flat	20	2008	65	20	65	50	
Roof - Standing Seam	30	1989	13	20	15	16	
Electrical Panels	30	1973	-40	12		-14	
Fire Safety - Fire Alarm	20	2000	25	18	25	23	
Fire Safety - Sprinkler System	-				0	0	
Food Service Freezers	20	1999	20		10	15	Reach-in cooler only
Generator	*					3.5	
Playground - Main	20	2005	50		35	43	
Playground - Pre-K						1.5	
Perf Arts - Curtains	20	2007	60		60	60	
Perf Arts - Stage Lghtng/panel	25	1996	24		10	17	
Flooring - Classrooms	20	2012	85		85	85	vст
Flooring - Corridors	20	2008	65		60	63	vст
Flooring - Library	15	2008	53		50	52	Carpet
Flooring - Offices	15	2012	80		70	75	vст
Flooring - Cafeteria	20	2008	65		45	55	уст
Flooring - Kitchen	50	1960	-10		0	-5	VCT - Original
Flooring - Gym	20	1990	-25		20	-3	vст
Restrooms - Faculty	20	1989	-30		30	0	Ceramic tile, cmv wall
Restrooms - Student-Orgininal	20	1989	-30		10	-10	FRP, ceramic floor, metal partitions, No ADA
Restrooms - Student - 1989	20	1989	-30		10	-10	New wing-laminate, floor urinals,
Marquee	30	1989	13		35	24	
Paving - Parking Lots	50	1960	-10		15	3	Asphalt
Paving - Sidewalks	40	1960	-38		50	6	Some heaving
Exterior Lighting	20	1989	-30		10	-10	
Paint - Commons	15	2014	93		90	92	
Paint - Cafeteria	15	2014	93		90	92	
Paint - Library	15	2014	93		90	92	
Paint - Gyms	15 20	2014	93 65		90	92 73	CMU with FRP - no pads
Paint - Exterior Trim	15	2008	93		90		
Paint - Hallways				D		1 40 (Original wing painted brick - new wing P-Lam, tack strip

Facility Assessment Overview | 10.6.16

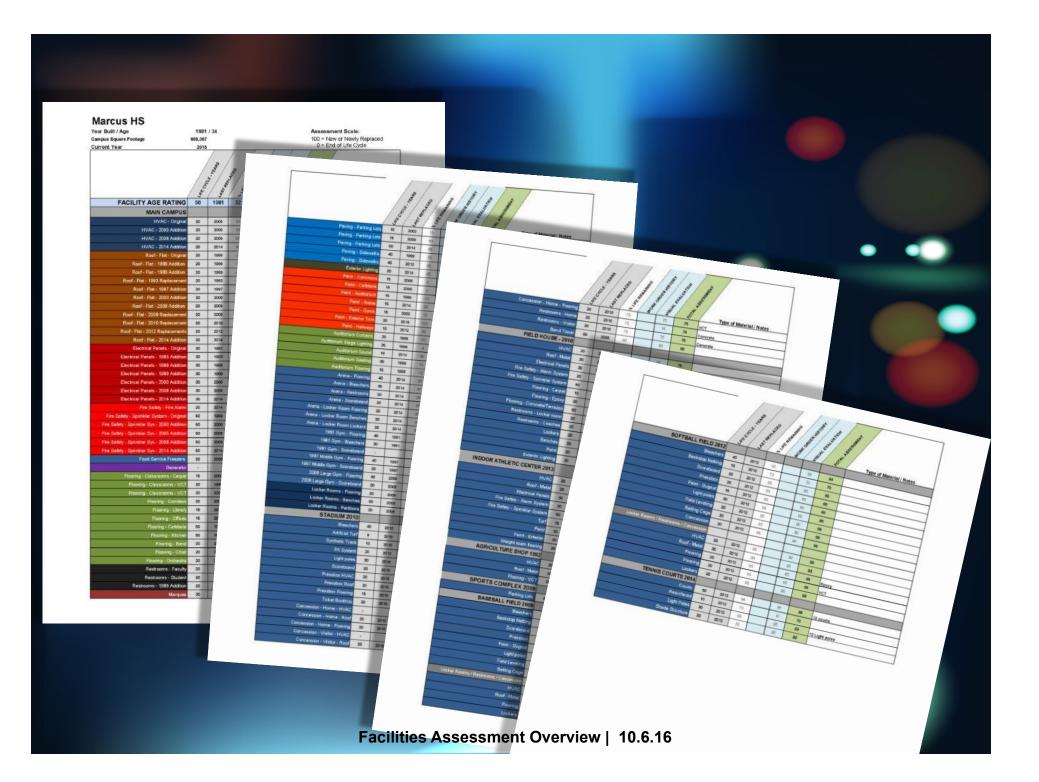


Lakeview MS Year Built / Age 1989 / 26 Assessment Scale: Campus Square Footage 130,570 100 = New or Newly Replaced 0 = End of Life Cycle Current Year Type of Material / Notes FACILITY AGE RATING Roof - Flat Roof Skylights Fire Safety - Fire Alarm Fire Safety - Sprinkler System Food Service Freezers Carpet VCT and carpet LVT Carpet Carpet Carpet Restrooms - Faculty -30 -8 Restrooms - Student





Lakeview MS 12/2/2015



Take-away

- The Assessment Document provides objective data for planning
- This report is one of the tools used to formulate the list of needs you will evaluate in future meetings



Reference List

Niche K-12: 2016 Largest school Districts in America
 (2016) Retrieved from:

https://k12.niche.com/rankings/public-school-districts/
largest-enrollment/

National Center for Education Statistics (2013-2014)

Retreived from:

http://nces.ed.gov/programs/digest/d15/tables/ dt15_214.30.asp?current=yes





What Questions, Comments or Feedback Do You Have?

Why Are We Doing This Work? Teaching & Learning: Connecting the Dots

Lori Rapp, Assistant Superintendent of Learning and Teaching



Lori Rapp, Assistant
Superintendent Learning and
Teaching

October 6, 2016



LEWISVILLE INDEPENDENT SCHOOL DISTRICT

"We need to prepare students for their future, not our past"

Ian Jukes





Future Ready

The top ten in-demand jobs in 2010 . . . did not exist in 2004.

The U.S. Department of Labor estimates that today's learner will have 10-14 jobs . . . by the age of 38.

When it comes to the workforce, the only constant is change. New technology, an aging population and global commerce all contribute to which jobs are becoming obsolete and which are booming (U.S. Department of Labor, 2015)

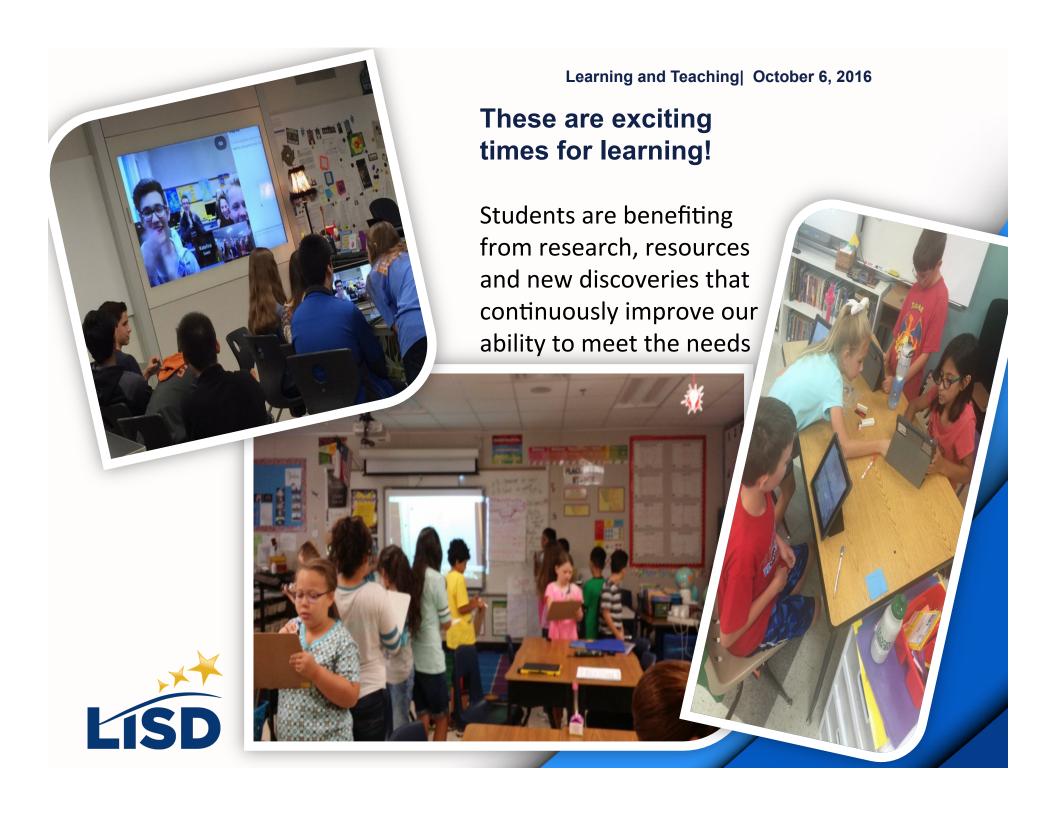


Future Ready

We are currently preparing students for jobs that do not yet exist, using technologies that have not yet been invented in order to solve problems we do not even know are problems yet. (Fisch & McCleod, 2010).

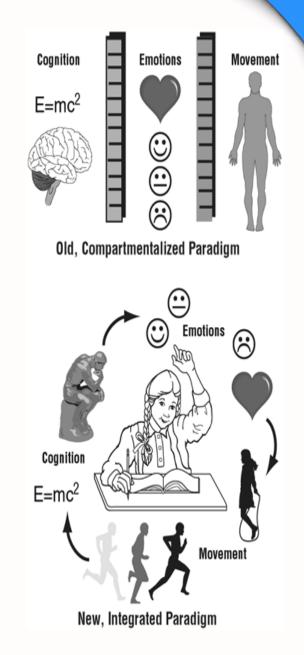
If we produce learning, the learning may stop when students leave our classes. If we develop learners, they can keep learning for a lifetime. (Weimer, 2015)





"For decades, the educational and scientific communities seemed to believe that thinking was thinking and movement was movement and each was separate. Today we know better"

(Jensen, 2005)



Vision

All of our students enjoy thriving, productive lives in a future they create.

Mission

Students, staff and community design and implement a learning organization that provides engaging, innovative experiences every day.

Our vision is built on **FOUR CORNERSTONES**:





Engaging and meaningful student learning based on:

High Quality Curriculum

Relevant Resources

Facilities that provide:

Safety & Security Inspiration Collaboration Innovation



Students are engaged in school through:

Clubs
Organizations
Fine Arts
Athletics
CTE

Education is the shared responsibility of the community

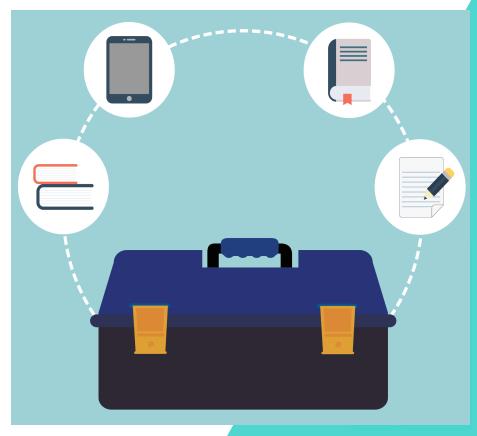
Student learning – High Quality Curriculum

- Learning and Teaching personnel work with teacher teams to create the district curriculum
- District curriculum is based on Texas Essential Knowledge and Skills (TEKS)
- District curriculum provides the foundation for what students are required to learn
- Teachers are expected to be designers of the learning experiences for students
- Students are creators and learners



Student learning – Access to Relevant Resources

- Teacher and Students need access to "tools" for the learning required
 - Literature/Books
 - Manipulatives
 - Hands-On Materials
 - Technology
 - Experts in the field
 - Supplies
 - Software/Programs
 - Assessments



Student Learning/Engagement

Learning in the 21st century requires applying content knowledge, critical thinking, adept use of technology, and global collaboration, and we should offer all these to our students on a regular basis.

(Oates, 2009)



School Facilities Impact Learning

Research indicates that well-planned learning environments stimulate learning and reduce discipline problems.

A focus on student performance, means that schools today are socially smart, learning focused and emotionally safe.

(Jensen, 2005)



School Facilities Impact Learning

Don't take our word for it – what do our students, teachers and principals say?



Teacher Support & Retention

Students are not the only learners in an educational facility, and educators also need environments that are focused on their success as professionals

Professional, fun, and creative environments inspire learning



Student Experience

Learning is not just limited to what happens in the classroom

Research has shown a strong association between student involvement and extracurricular activities and improved attendance, behavior, and academic performance

(Jensen, 2005)



Student Experience

Future ready students are life-long learners who are equipped to explore their passions and interests

- Clubs
- Organizations
- Extra-curricular
- Fine Arts
- Athletics
- CTE



Student Experience

Positive peer and adult relationships, organization, discipline, expectations, and other positive influences associated with extracurricular activities are likely to improve student learning and engagement.



(Jensen, 2005)

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What Are Your Questions, Comments or Feedback on Teaching & Learning in LISD?

Process Check/Likes & Wishes

LIKES:	WISHES:				



The LISD Technology Plan
Existing Facilities Needs Safety & Security

Don't Miss It!